

ASATSU-DK INC.

August 16, 2017

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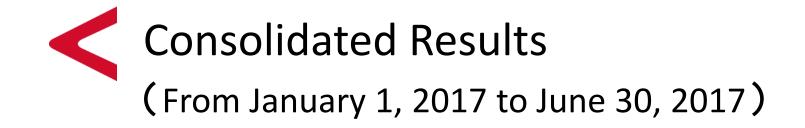
Forecasts and projections in this document are based upon assumptions and information that we believe are reasonable as of this date when this document was prepared, including those subject to risks, uncertainties and other factors that may cause actual results to differ materially from those projected.

< Currency unit that is used in this document >

Unless specifically noted, all figures are described in millions of the Japanese Yen with figures smaller than one million rounding down. Therefore, sums may not equal the total or the subtotals.

< Definition of the terms in this document >

Operating Margin	: Operating Income/Gross Profits
Domestic subsidiaries	: Domestic subsidiaries that are included in the consolidated accounting
Chinese subsidiaries accounting.	: Subsidiaries in the greater China including Taiwan and Hong Kong that are included in the consolidated
Asia subsidiaries	: Subsidiaries in Asia, excluding China, that are included in the consolidated accounting.
Europe and US subsidiari	ies: Subsidiaries in Europe and the North America that are included in the consolidated accounting.
TV	: TV includes Time(Program), Spot, Content
Content	: Content includes Animation, Culture and Sports Marketing, etc.
Digital Media	: The Internet and mobile-related media
	(Note: Digital solutions such as Web creation are included in "Marketing & Promotion")
OOH Media	: Out-of-Home media such as transportation, outdoor advertising and insertions.
Marketing & Promotion	: Marketing, Communication Planning, Promotion, Events, PR, Exposition events and Digital Solutions, etc
Media	: Magazine, Newspaper, TV, Radio (4 Media) + Digital Media, and OOH Media
Non-Media	: Marketing/Promotion, Creative, and Other



Topics



Profitability improved continuously but operating income down due to inflated SG&A while net income surge as extra loss take a round

ADK-parent

- Gross profit continue to grow with better income management
- Inflated commission payment push down operating income slightly

Domestic subsidiaries

- A production company performs strongly due to intensified in-house production and a digital firm also grows substantially
- An ad company declines in profit due to postponements of recording
- Content subsidiaries are slower in H1 due to the H2-weighted plan

Overseas subsidiaries

- Asia remains strong
- China and EU&US turn around through structural reforms despite difficult circumstances

Consolidated P/L (Summary)



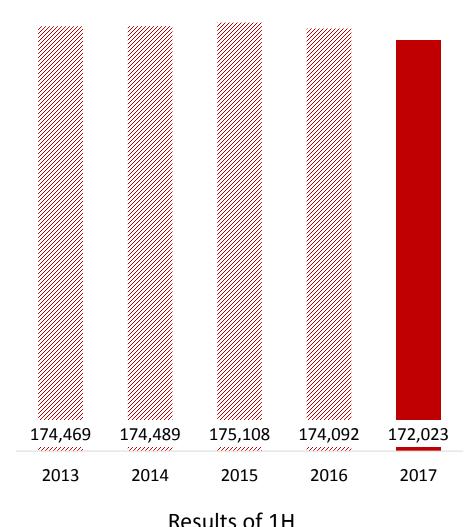
(Millions of yen)

	2016 1H	2017 1H	Increase (decrease)	Y-o-Y Change	(Forecast) FY2017	Progress to the forecast
Gross Billings	174,092	172,023	(2,068)	-1.2%	354,700	48.5%
Gross Profit	25,672	26,359	686	+2.7%	53,260	49.5%
Operating Income	3,857	3,710	(146)	-3.8%	6,230	59.6%
Ordinary Income	5,555	5,803	248	+4.5%	9,250	62.7%
Profit attributable to owners of parent	1,010	4,296	3,286	+325.1%	5,580	77.0%
Operating Margin	15.0%	14.1%			11.7%	
Staff Cost / Gross Profit	59.0%	57.6%			58.3%	

Gross Billings

VDK

(Millions of yen)



ADK-parent see Media growth but non-media down

- Media total up 4.7%
- Non-media total down 13.5%

Subs see growth in revenue

- Digital performs stably
- Ad and medical-oriented companies weakened
- Overseas subs perform almost stably

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Gross Profit





Gross Profit 15.3% --- Gross Profit Ratio 4.7% 14.1% 14.0% 13.2% 26,359 23,046 24,625 24,496 25,672 2013 2014 2015 2016 2017

Results of 1H

Record profit

 Profit and profit margin grow substantially thanks to income management efforts

Domestic subs gross profit down slightly

- Production and digital business grow
- Content and advertising weakened

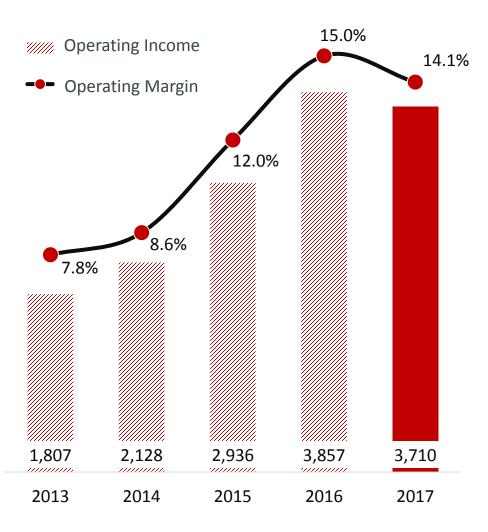
Overseas subs profit up

• EU&US, Asia, Chana all improve

Operating Income

VDK

(Millions of yen)



Results of 1H

Operating income slightly down due to Goodwill depreciation and H2-weighted plan of content subsidiaries

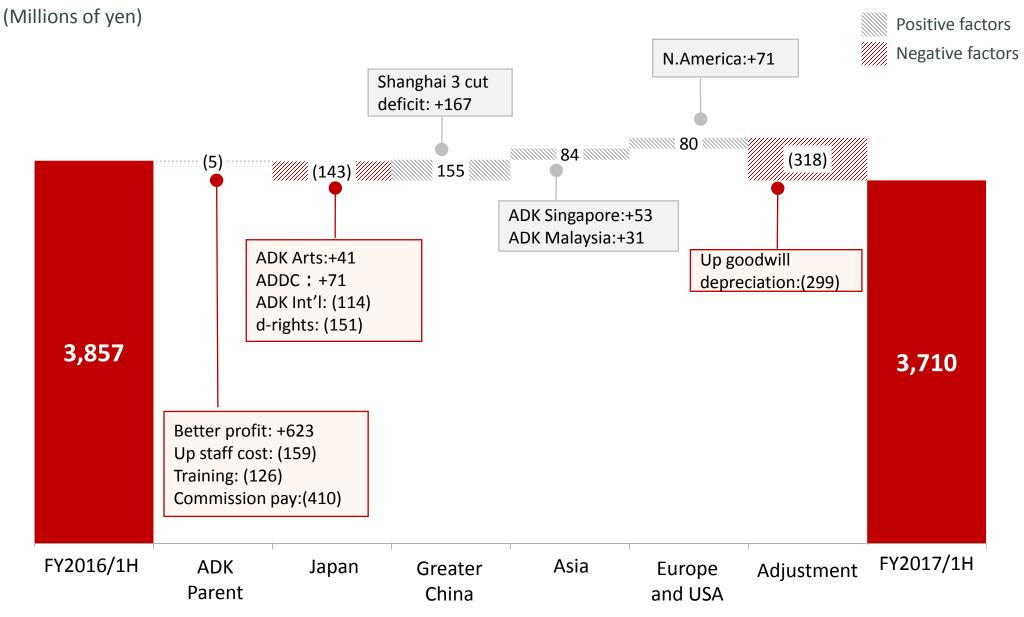
- Goodwill depreciation
 FY16H1: 59 ⇒ FY17H1: 358
- Parent SG&A expenses increased due to strengthening human resources

Subs control SG&A

- Domestic: down 1.2%
- Overseas: down 2.5%

Consolidated OP year-on-year Comparison

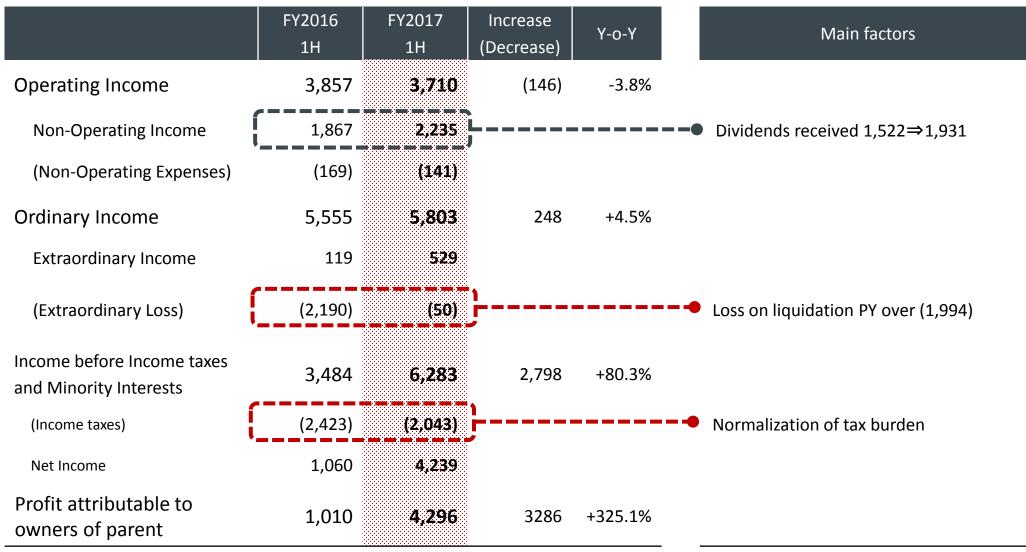




Operating Income – Net Income



(Millions of yen)



Consolidated B/S

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Assets	End of 2016/12	End of 2017/6	Increase (Decrease)
Cash and Deposits	19,042	16,907	(2,135)
Notes and Accounts Receivable-trade	81,712	72,414	(9,298)
Short-term Investment Securities	3,678	3,369	(309)
Inventories	5,319	5,470	150
Other	4,467	6,439	1,971
Allowance for Doubtful Accounts	(1,103)	(716)	387
Total Current Assets	113,118	103,885	(9,233)
Property, Plant and Equipment	3,773	3,437	(335)
Intangible Assets	10,118	9,733	(385)
Investments and Other Assets			
Investment Securities	95,313	88,283	(7,030)
Other	5,687	5,621	(66)
Allowance for Doubtful Accounts	(751)	(927)	(175)
Total Investments and Other Assets	100,250	92,977	(7,272)
Total Noncurrent Assets	114,142	106,149	(7,992)
Total Assets	227,260	210,034	(17,225)

Equity Ratio	49.1% 50.8%
BPS (Yen)	2,674.92 2,577.86

Liabilities	End of 2016/12	End of 2017/6	Increase (Decrease)
Notes and Accounts Payable-trade	75,688	68,200	(7,488)
Short-term loans payable	459	393	(65)
Current portion of long-term loans payable	1,553	1,506	(47)
Other	13,916	11,486	(2,430)
Total Current Liabilities	91,618	81,586	(10,031)
Net defined benefit liability	20,608	18,630	(1,978)
Deferred tax liabilities	510	534	24
Other	1,298	1,249	(49)
Total Noncurrent Liabilities	22,416	20,415	(2,001)
Total Liabilities	114,034	102,001	(12,033)

Net Assets	End of 2016/12	End of 2017/6	Increase (Decrease)
Capital Stock	37,581	37,581	-
Capital Surplus	11,977	10,822	(1,155)
Retained Earnings	16,260	16,786	525
Treasury shares	(1,205)	(1,055)	150
Total Shareholder's Equity	64,613	64,134	(478)
Valuation Difference on Available-for-sale Securities	45,344	40,900	(4,444)
Deferred Gains or Losses on Hedges	20	0	(20)
Foreign Currency Translation Adjustment	1,155	1,194	38
Remesurements of defined benefit plans	471	466	(4)
Accumulated other comprehensive income	46,992	42,561	(4,431)
Subscription rights to shares	24	150	125
Non-controlling interests	1,595	1,187	(408)
Total Net Assets	113,225	108,033	(5,192)
Total Liabilities and Net Assets	227,260	210,034	(17,225)

Consolidated Statement of Cash Flows



	2016 1H	2017 1H
Net cash provided by operating activities	6,011	1,985
Income before income taxes	3,484	6,283
Increase (decrease) in provision for bonuses	717	(1,313)
Interest and dividend income	(1,579)	(1,986)
Decrease (increase) in notes and accounts receivable	11,182	9,610
Increase (decrease) in notes and accounts payable	(6,823)	(7,646)
Other	(970)	(2,962)
Net cash provided by investing activities	828	570
Payments into time deposits	(1,104)	(1,313)
Proceeds from withdrawal of time deposits	1,128	1,252
Proceeds from sales of investment securities	54	646
Other	750	(15)
Net cash used in financing activities	(11,152)	(5,239)
Net decrease (increase) in treasury stock	(1,001)	(1,002)
Cash dividends paid	(10,013)	(3,755)
Other	(137)	(482)
Foreign currency translation adjustments on cash and cash equivalents	(1,450)	17
Net increase in cash and cash equivalents	(5,762)	(2,666)
Cash and cash equivalents, beginning of the period	25,924	21,027
Cash and cash equivalents, end of the period	20,318	18,501





No change in consolidated targets announced to the market in the beginning of the year

60% achievement to the operating income target

- Parent: SG&A expenses including strategic investments is projected to increase but is expected to hit the formal target as profit margin continues to grow
 - Domestic subs: A digital and a production companies drive profit while a content firm aims to add up revenue
- Overseas subs: Asia remains strong and EU&US increase growth while China putting emphasis on full-year profitability

Forecast for FY2017 (Consolidated)



		F١		FY2016		
	1H Results	Progress	2H Balance※	Initial Forecast	Y-o-Y Change	Results
Gross Billings	172,023	48.5%	182,677	354,700	+0.6%	352,671
Gross Profit	26,359	49.5%	26,901	53,260	+4.1%	51,182
Gross Profit Ratio	15.3%		14.7%	15.0%		14.5%
(SG&A Expenses)	(22,648)		(24,381)	(47,030)		(45,613)
(Including Staff Cost)	(15,180)		(15,879)	(31,060)		(30,847)
Operating Income	3,710	59.6%	2,520	6,230	+11.9%	5,569
Ordinary Income	5,803	62.7%	3,446	9,250	+6.5%	8,688
Income before Income taxes and Minority Interests	6,283		2,897	9,180		6,266
Profit attributable to owners of parent	4,296	77.0%	1,283	5,580	+134.8%	2,376
Operating Margin	14.1%		9.4%	11.7%		10.9%
Staff Cost / Gross Profit	57.6%		59.0%	58.3%		60.3%

XH2: Differences by deducting H1 actual from the full-year plan released to the market in the year-beginning. Note that ADK does not release a half year projection.

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Continue Foundation Building and Structural Reform

- 1. Confirm revenue base
- 2. Strengthen cooperation between Group companies and business sectors
- **3**. Refine subsidiaries in China, improve content business



Confirm revenue base

Better profitability and business model transition

- Build structure to optimize the number of staff and to allocate human resource according to the size & number of jobs
- Transition from "sales representation" to "solution offering"

Strengthen cooperation between Group companies and business sectors

Enhance cooperation among the group and sectors

- Acc.Service, Digital, Media and Global divisions work together
- Optimization of the client portfolio group-wise
- Intensify in-house production



Refine subsidiaries in China, improve content business

Subsidiaries in China

 Efforts to respond to digitizing market environments underway; shift from "comprehensive agencies" to "specialty agencies", and hiring talent to realize that

Content business

- Rights income grow in H2
 - Royalty from games of existing IPs continues to grow
 - d-rights expects to increase rights income at the biggest commercial season
- IPs' horizontal development within the group (game, live events, overseas expansion, other)
 - ✓ GONZO x ADK Arts \Rightarrow Live events
 - ✓ GONZO x IMMG \Rightarrow Distribution business in Asia



Consolidated P/L

VDK

	2016 1H	2017 1H	Increase (decrease)	Y-o-Y Change	(Forecast) FY2017	Y-o-Y Change
Gross Billings	174,092	172,023	(2,068)	-1.2%	354,700	+0.6%
Gross Profit	25,672	26,359	686	+2.7%	53,260	+4.1%
Gross Profit Ratio	14.7%	15.3%			15.0%	
(SG&A Expenses)	(21,814)	(22,648)			(47,030)	
(Staff Cost)	(15,151)	(15,180)			(31,060)	
Operating Income	3,857	3,710	(146)	-3.8%	6,230	+11.9%
Non-Operating Income	1,867	2,235				
(Non-Operating Expenses)	(169)	(141)				
Ordinary Income	5,555	5,803	248	+4.5%	9,250	+6.5%
Extraordinary Income	119	529				
(Extraordinary Loss)	(2,190)	(50)				
Income before Income taxes and Minority Interests	3,484	6,283	2,798	+80.3%	9,180	+46.6%
(Income taxes)	(2,423)	(2,043)				
Net income	1,060	4,239				
Profit attributable to owners of parent	1,010	4,296	3,286	+325.1%	5,580	+134.8%
Operating Margin	15.0%	14.1%			11.7%	
Staff Cost / Gross Profit	59.0%	57.6%			58.3%	

Business Trend and Forecast

Consolidated	FY2015						FY2016					FY2017			
		1H		Full Y	ear		1H		Full Y	ear		1H		Full Y	'ear
	Actual	Y-o-Y	Progress	Actual	Y-o-Y	Actual	Y-o-Y	Progress	Actual	Y-0-Y	Actual	Y-o-Y	Progress	Plan	Y-o-Y
Gross Billings	175,108	+0.4%	49.8%	351,956	-0.3%	174,092	-0.6%	49.4%	352,671	+0.2%	172,023	-1.2%	48.5%	354,700	+0.6%
Gross Profit	24,496	-0.5%		48,824	+0.5%	25,672	+4.8%		51,182	+4.8%	26,359	+2.7%		53,260	+4.1%
GP Ratio	14.0%			13.9%		14.7%			14.5%		15.3%			15.0%	
(SG&A Exp)	(21,560)	-4.2%		(43,923)	-1.2%	(21,814)	+1.2%		(45,613)	+3.8%	(22,648)			(47,030)	+3.1%
(Staff Cost)	(14,798)	-2.9%		(29,523)	-1.2%	(15,151)	+2.4%		(30,847)	+4.5%	(15,180)			(31,060)	+0.7%
Operating Income	2,936	+38.0%	59.9%	4,901	+19.6%	3,857	+31.4%	69.3%	5,569	+13.6%	3,710	-3.8%	59.6%	6,230	+11.9%
Ordinary Income	5,157	+30.0%	60.0%	8,590	+18.5%	5,555	+7.7%	63.9%	8,688	+1.1%	5,803	+4.5%	62.7%	9,250	+6.5%
Income before Income taxes and Minority Interests	5,446	+118.9%		9,189	+42.8%	3,484	-36.0%		6,260	-31.9%	6,283	+80.3%		9,180	+46.6%
Profit attributable to owners of parent	3,155	+151.4%	58.8%	5,362	+45.1%	1,010	-68.0%	42.5%	2,376	-55.7%	4,296	+325.1%	77.0%	5,580	+134.8%
Operating Margin	12.0%			10.0%		15.0%			10.9%		14.1%			11.7%	
Staff Cost/Gross Profit	60.4%			60.5%		59.0%			60.3%		57.6%			58.3%	

Parent	FY2015					FY2016				FY2017					
		1H		Full Ye	ear		1H		Full Y	ear		1H		Full Y	ear
	Actual	Y-o-Y	Progress	Actual	Y-o-Y	Actual	Y-o-Y	Progress	Actual	Y-0-Y	Actual	Y-o-Y	Progress	Plan	Y-o-Y
Gross Billings	153,658	+1.0%	50.1%	306,801	+0.0%	156,275	+1.7%	49.7%	314,389	+2.5%	154,615	-1.1%	48.5%	319,000	+1.5%
Gross Profit	17,244	-4.7%		32,925	-5.0%	18,807	+9.1%		36,216	+10.0%	19,430	+3.3%		37,000	+2.2%
GP Ratio	11.2%			10.7%		12.0%			11.5%		12.6%			11.6%	
(SG&A Exp)	(14,728)	-8.5%		(29,942)	-5.0%	(15,387)	+4.5%		(32,233)	+7.7%	(16,016)	+4.1%		(32,600)	+1.1%
(Staff Cost)	(9,756)	-8.4%		(19,303)	-6.1%	(10,452)	+7.1%		(21,410)	+10.9%	(10,612)	+1.5%		(21,275)	-0.6%
Operating Income	2,515	+26.2%	84.3%	2,983	-4.7%	3,419	+35.9%	85.9%	3,982	+33.5%	3,414	-0.2%	77.6%	4,400	+10.5%
Ordinary Income	4,716	+22.1%	42.4%	11,112	+86.8%	6,162	+30.6%	77.2%	7,987	-28.1%	6,082	-1.3%	79.2%	7,680	-3.9%
Income before Income taxes	5,044	+100.0%		12,124	+116.1%	6,803	+34.9%		8,353	-31.1%	6,572	-3.4%		7,680	-8.1%
Net Income	3,284	+113.0%	34.3%	9,577	+174.9%	4,703	+43.2%	86.5%	5,440	-43.2%	4,792	+1.9%	95.8%	5,000	-8.1%
Operating Margin	14.6%			9.1%		18.2%			11.0%		17.6%			11.9%	
Staff Cost/Gross Profit	56.6%			58.6%		55.6%			59.1%		54.6%			57.5%	

Consolidated P/L (by region)



Upper <u>:</u> FY2017 1H Lower <u>:</u> FY2016 1H Number of subsidiaries		Gross Billings	Ү-о-Ү	Gross Profit	Ү-о-Ү	Operating Income	Ү-о-Ү
		154,615	-1.1%	19,430	+3.3%	3,414	-0.2%
ADK(Paren	1()	156,275	+1.7%	18,807	+9.1%	3,419	+35.9%
lanan	12	27,725	+1.5%	4,255	-4.3%	224	-38.9%
Japan	13	27,307	+9.2%	4,448	+4.7%	367	+463.9%
Greater	8	5,374	+17.4%	1,078	+12.3%	52	
China	8	4,577	-27.6%	960	-25.5%	(103)	-
A - * -	13	6,096	+4.1%	1,411	+8.2%	378	+28.6%
Asia	13	5,856	-24.3%	1,304	-18.6%	294	-32.0%
5	4	1,850	-2.4%	328	+11.6%	38	
Europe and USA	4	1,895	-19.1%	294	-6.2%	(41)	-
Consolidation Adia		(23,638)		(145)		(398)	
Consolidation Adju	Istment	(21,821)		(144)		(79)	
Total		172,023	-1.2%	26,359	+2.7%	3,710	-3.8%
Total		174,092	-0.6%	25,672	+4.8%	3,857	+31.4%

Non-Consolidated Gross Billings by Sector



	FY2016 1H		FY2017	7 1H	Y-on-Y	
	G Billings	Composition	G Billings	Composition	Inc/Dec	Inc/Dec%
Energy/Material/ machinery	1,638	1.0%	1,876	1.2%	238	+14.5%
Food	16,182	10.4%	17,440	11.3%	1,258	+7.8%
Beverage/Tobacco	10,396	6.7%	9,480	6.1%	(915)	-8.8%
Pharma/Medical supplies	8,887	5.7%	7,119	4.6%	(1,768)	-19.9%
Cosmetics/Toiletry	14,502	9.3%	14,052	9.1%	(449)	-3.1%
Apparel/Jewelry	6,306	4.0%	6,190	4.0%	(116)	-1.8%
Precision machinery/Office supplies	1,799	1.2%	1,354	0.9%	(444)	-24.7%
Home appliances/AV equipment	1,233	0.8%	1,576	1.0%	343	+27.8%
Automobile/Automobile-related Products	10,095	6.5%	6,457	4.2%	(3,637)	-36.0%
Household Goods	454	0.3%	574	0.4%	119	+26.2%
Hobbies/Sport Goods	9,685	6.2%	11,007	7.1%	1,322	+13.7%
Real Estate/Housing	5,641	3.6%	5,464	3.5%	(177)	-3.2%
Publishing	1,376	0.9%	1,218	0.8%	(157)	-11.4%
Information/Communication	16,518	10.6%	18,818	12.2%	2,300	+13.9%
Distribution/Retail	12,502	8.0%	12,708	8.2%	205	+1.6%
Finance/Insurance	13,212	8.5%	13,070	8.5%	(141)	-1.1%
Transportation/Leisure	4,731	3.0%	4,552	2.9%	(179)	-3.8%
Restaurants/Other service	4,873	3.1%	6,827	4.4%	1,953	+40.1%
Government/Organizations	6,031	3.9%	4,445	2.9%	(1,586)	-26.3%
Education/Medical Service/Religion	3,761	2.4%	2,761	1.8%	(1,000)	-26.6%
Signage/Other	6,444	4.1%	7,617	4.9%	1,173	+18.2%
Total	156,275	100.0%	154,615	100.0%	(1,660)	-1.1%

Non-Consolidated Gross Billings by Media



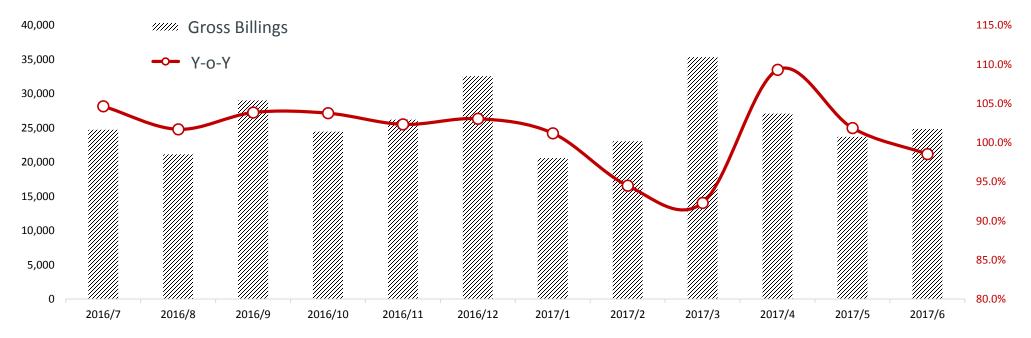
	FY2016 1H		FY2017	'1H	Y-on-Y	
	G Billings	Composition	G Billings	Composition	Inc/Dec	Inc/Dec%
Magazine	5,753	3.7%	5,485	3.5%	(268)	-4.7%
Newspaper	9,797	6.3%	9,616	6.2%	(180)	-1.8%
TV	74,036	47.4%	77,316	50.0%	3,280	+4.4%
Time	26,273	16.8%	27,616	17.9%	1,343	+5.1%
Spot	40,493	25.9%	40,801	26.4%	308	+0.8%
Content	7,268	4.7%	8,897	5.8%	1,629	+22.4%
Radio	1,759	1.1%	1,479	1.0%	(279)	-15.9%
4 Media	91,346	58.5%	93,898	60.7%	2,551	+2.8%
Digital Media	10,017	6.4%	12,449	8.1%	2,431	+24.3%
OOH Media	5,448	3.5%	5,491	3.6%	43	+0.8%
Marketing/Promotion	29,617	19.0%	24,344	15.7%	(5,272)	-17.8%
Creative	18,647	11.9%	17,236	11.1%	(1,411)	-7.6%
Other	1,198	0.8%	1,194	0.8%	(3)	-0.3%
Except for 4 Media	64,929	41.5%	60,716	39.3%	(4,212)	-6.5%
Total	156,275	100.0%	154,615	100.0%	(1,660)	-1.1%

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Non-Consolidated Gross Billings (on a monthly-basis)

VDK

	2016/7	2016/8	2016/9	2016/10	2016/11	2016/12	2017/1	2017/2	2017/3	2017/4	2017/5	2017/6
Gross Billings	24,734	21,124	29,012	24,460	26,213	32,568	20,587	23,058	35,337	27,082	23,707	24,842
Magazine	765	918	1,356	1,097	1,225	991	501	814	1,370	1,000	896	901
Newspaper	1,115	1,066	1,275	1,750	2,057	1,956	1,690	1,491	1,999	1,773	1,255	1,406
TV	12,666	11,170	12,088	11,922	13,043	16,581	11,754	11,796	14,675	14,124	13,075	11,890
Radio	263	271	306	243	295	372	236	234	302	235	228	242
Digital Media	1,560	1,518	1,851	1,707	1,801	2,068	1,459	1,982	2,816	2,118	2,068	2,004
OOH Media	720	523	976	701	515	894	845	895	1,388	911	634	815
Marketing/Promotion	4,952	3,380	7,362	4,175	4,278	6,143	2,418	3,117	8,134	3,035	3,203	4,435
Creative	2,517	2,106	3,452	2,689	2,799	3,332	1,485	2,547	4,403	3,696	2,180	2,924
Others	173	166	343	173	195	226	195	179	246	186	165	222



Consolidated Marketable Securities Update



		E	End of 2016/12	End of 2017/6		
	Short-term investment securities					
	Public and corporate bonds in investment trust	0		0		
Current	Bonds	0		0		
	Investment trust, other	3,678	4 Brands	3,369	4 Brands	
	Total Current	3,678		3,369		
	Investment Securities	95,313		88,283		
	Listed stock	91,523		85,127		
	WPP plc	81,271	31,295,646 shares (2.4%)	73,640	31,295,646 shares (2.4%)	
	Other listed shares	10,252	67 Brands	11,487	67 Brands	
	Unlisted stock	3,756		3,139		
	Affiliates' shares	1,727	7 Brands	1,328	7 Brands	
Non	Subsidiaries' shares	347	8 Brands	150	6 Brands	
current	Other unlisted shares	1,681	55 Brands	1,660	52 Brands	
	Bonds	0		0		
	Investment trust, other	34	2 Brands	16	1 Brands	
	■Other					
	Related companies' stake	181	5 Brands	187	7 Brands	
	Stake	38	6 Brands	38	8 Brands	
	Total Noncurrent	95,533		88,509		

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Impact on profit associated with forex and newly consolidated companies



		Operating Income	Ordinary Income	Profit (loss) attributable to owners of parent
(A)	Consolidated Actual Profit FY2017 1H	3,710	5,803	4,296
(B)	Forex impact in overseas affiliates	7	10	9
(C)	Forex impact on dividends paid by WPP stock	-	(124)	(90)
(B)+(C)=(D)	Total Forex Impact	7	(113)	(81)
	As proportion of Profit (D)/(A)	+0.2%	-2.0%	-1.9%
(E)	Impact incurred by newly consolidation*	(7)	(7)	(7)
	As proportion of Profit (E)/(A)	-0.2%	-0.1%	-0.2%
(D)+(E)=(F)	Total Impact incurred by forex fluctuations + newly consolidation	(0)	(121)	(89)
	As proportion of Profit (F)/(A)	-0.0%	-2.1%	-2.1%

* 1 companies were newly consolidated for FY2017

FX Rate	FY2016 2Q	FY2017 2Q
USD/JPY	111.70	112.34
EUR/JPY	124.51	121.66
GBP/JPY	152.85	142.15
THB/JPY	3.15	3.24
RMB/JPY	17.05	16.39

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Consolidated companies (as of 2017/6/30)



		Japan	China	Asia	Europe and USA	Total
	Consolidated subsidiary		8	13	4	37
	Equity method affiliat	es 4	3	0	0	7
	Total	16	11	13	4	44
Japan	Greater (China			Asia	Europe and USA
Absolute one ADK Arts ADK Dialog ADK Digital Commun ADK International Axival China Stories d-rights Eiken Gonzo Kyowa Kikaku Right Song Music Pu XASP XDrill XDA Search & Link XPremier Cross Val	Asatsu Century (Shanghai) Advertising Asatsu Century (Shanghai) Advertising Asatsu (Shanghai) Exposition & Advertising IMMG BEIJING Shanghai ASATSU Advertising <i>X Beijing DongFang SanMeng Public Relations Consultin</i> <i>X Guangdong Guangxu (Asatsu) Advertising</i> <i>X A2 (Shanghai)Marketing Service</i> Hong Kong ASATSU-DK Hong Kong DK ADVERTISING (HK) Taiwan				Thailand ADK Thai Holding ASATSU (Thailand) ASDIK DAI-ICHI KIKAKU (Th Singapore ASATSU-DK SINGAP IMMG SCOOP ADWORLD Indonesia IMMG Indonesia Vietnam ASATSU-DK VIETNAM DIK VIETNAM Malaysia ASATSU-DK (Malays DAI-ICHI KIKAKU (M Korea ASATSU-DK Korea	ORE U.S.A. ADK Insignts U.S.A. ADK America Sunrights M Underlined companies became either consolidated or equity method affiliates during the period under

